



**CPS ENERGY RATE ADVISORY
CONSOLIDATED & EXTENDED WORKING GROUP MEETINGS
TO BE HELD ON DECEMBER 2, 9, & 16, 2021 AT 3:00 PM
IN-PERSON & VIRTUAL MEETING**

ITEM	TOPIC	ACTION	PRESENTER/ SPONSOR
1	CALL TO ORDER	Execute	Mr. Reed Williams, Chair
ROLLCALL – ALL MEMBERS			
2	INVOCATION	Execute	Mr. Jesse Hernandez
3	OPENING REMARKS	Execute	Mr. Reed Williams, Chair
4	RATE REQUEST OVERVIEW	Discuss	Mr. Cory Kuchinsky, Mr. Paul Barham & Mr. Frank Almaraz
5	FINANCIAL DATA	Discuss	Mr. Chad Hoopingarner
6	REVENUE SOURCES	Discuss	Mr. Chad Hoopingarner
7	REVENUE USES – O&M AND CAPITAL	Discuss	Ms. Shannon Albert
8	CUSTOMER ASSISTANCE	Discuss	Ms. Ann Kinnard
9	VOTE TO RECOMMEND A. RATE INCREASE B. REGULATORY ASSET	Vote	All RAC Members

Attachments include:

Financial Reports:

- Key Financial Stats
- Cash Flow
- Flow of Funds
- Income Statement
- Balance Sheet